

Technology in metals survey results

Preliminary results

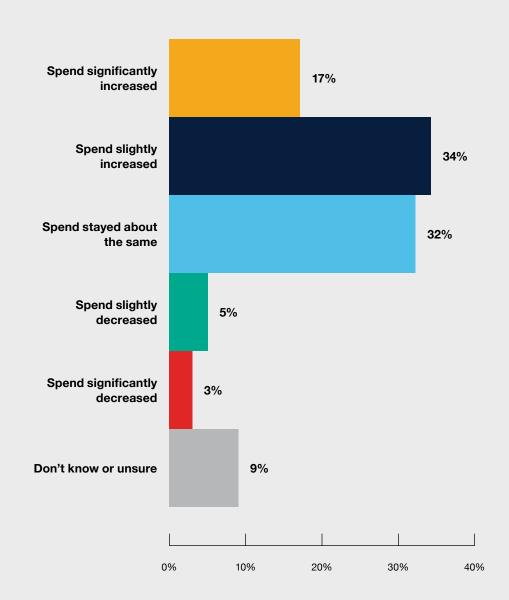
Contents

- 3 Part 1: Digital technology investments
- 10 Part 2: Challenges and risks
- 14 Part 3: IT and enterprise systems
- 17 Part 4: Al, automation, and data
- 22 Part 5: Evolving technology
- 25 <u>About the survey</u>

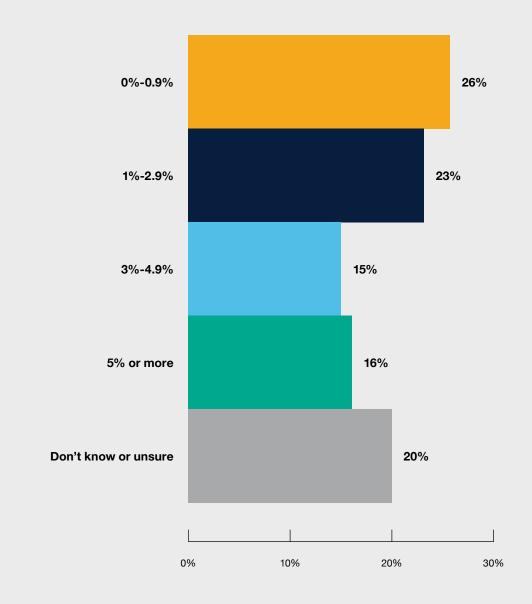
Digital technology investments



How have you adjusted your technology and software investment plan spend for 2023 compared to 2022?



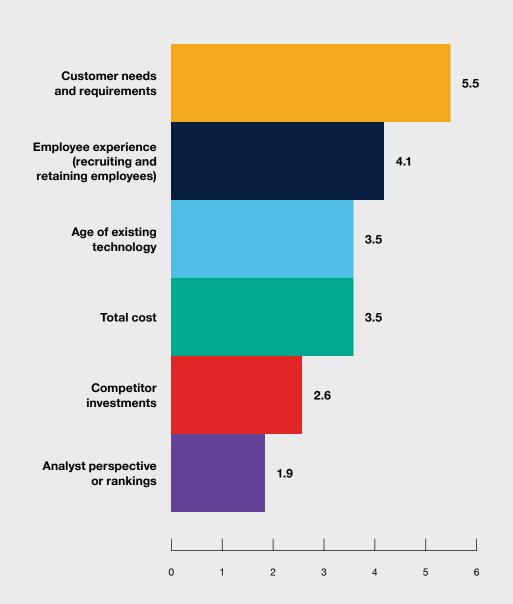
What is your company's current investment in enterprise technology and digital solutions as a percentage of annual revenue?



Please rank the importance of the following factors when it comes to making decisions about technology investments.

(1 = least important,6 = most important)

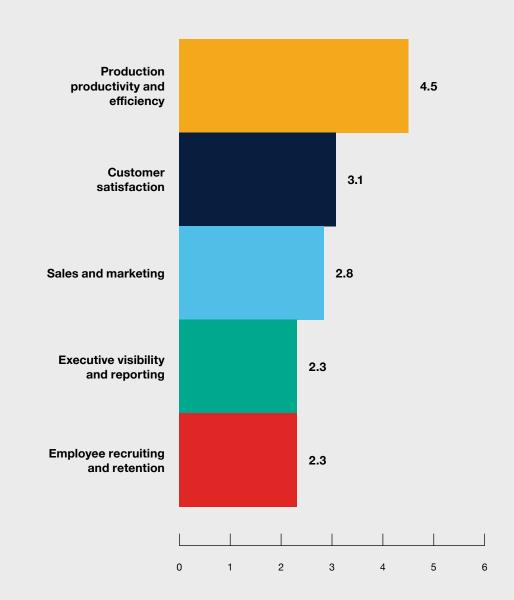
The data shows an average of respondents' rankings.



Please rank the following areas of the business according to where you believe technology can have the greatest impact.

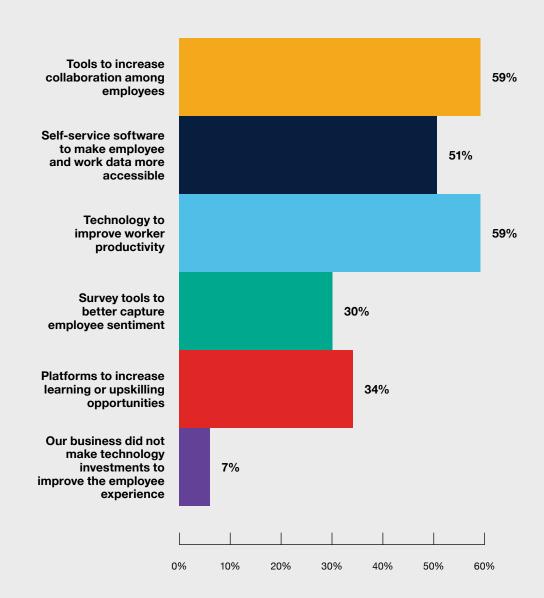
(1 = least impactful, 5 = most impactful)

The data shows an average of respondents' rankings.

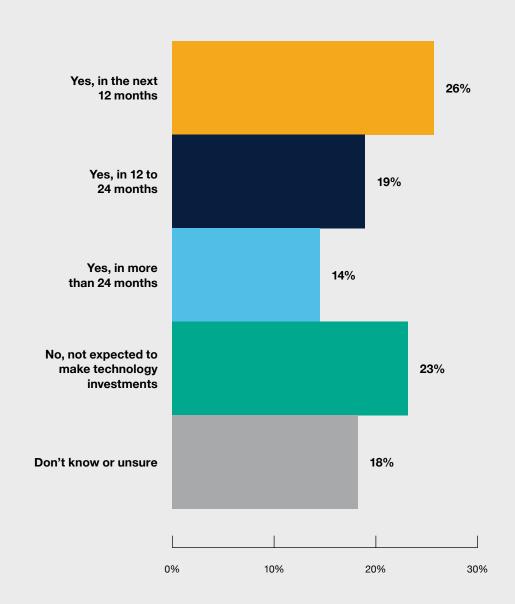


What kinds of technology investments have you made over the past one to two years to improve employee experience, if any?

(Participants could select multiple responses.)



Do you expect to make specific technology investments to address company sustainability and environmental goals?

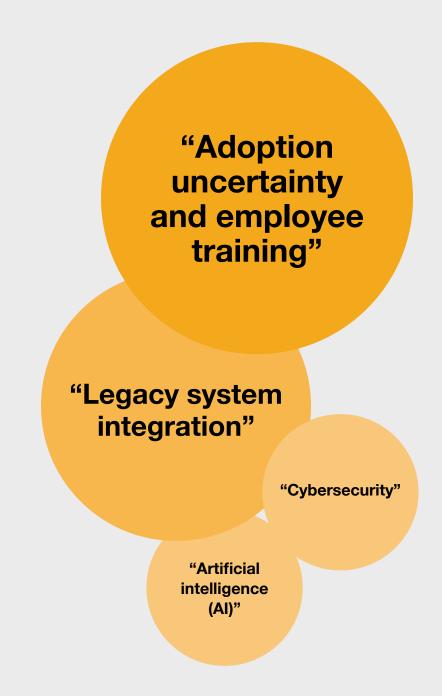


Challenges and risks

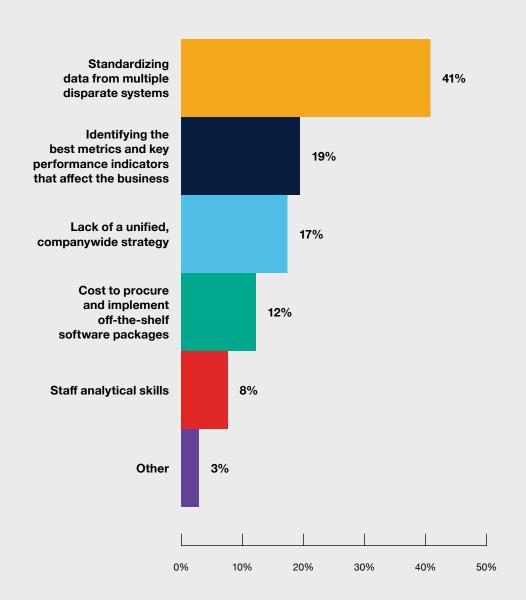


What are your company's biggest digital transformation and technology challenges?

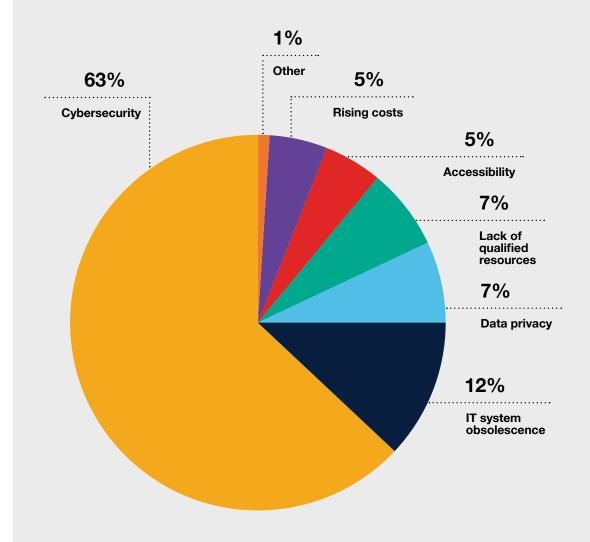
Respondents used different words to describe their biggest challenges, but several key themes emerged among the answers.



What is the single biggest business intelligence challenge for your company?



What do you believe is your single most significant IT-related business risk in the next three years?

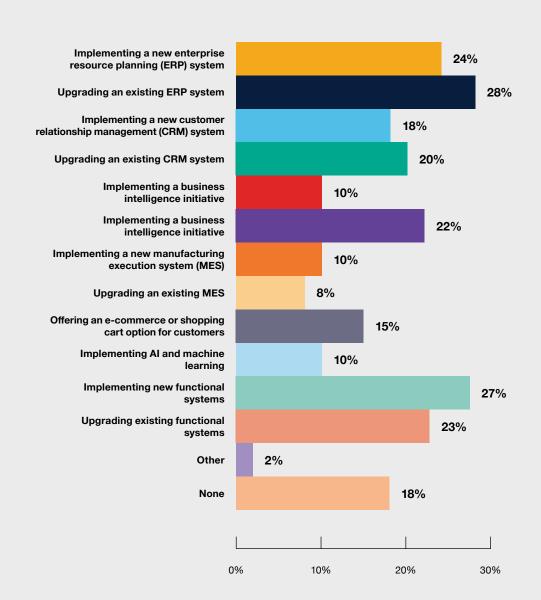


IT and enterprise systems



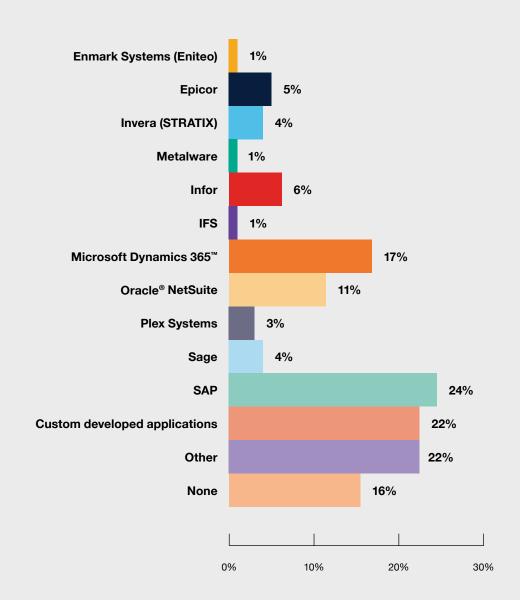
Which of the following IT projects do you currently have in progress?

(Participants could select multiple responses.)



What ERP providers and systems are currently in use within your company?

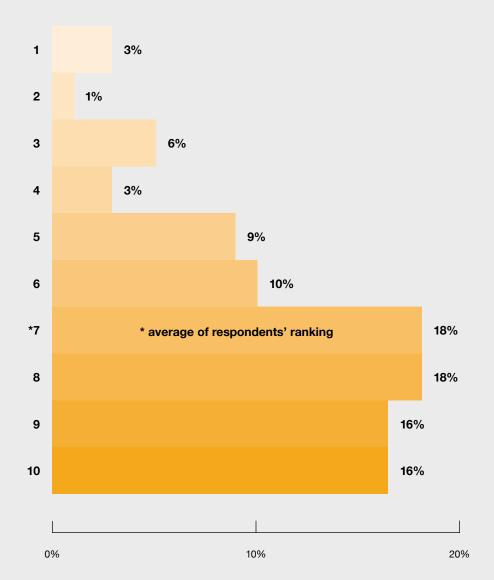
(Participants could select multiple responses.)



Al, automation, and data

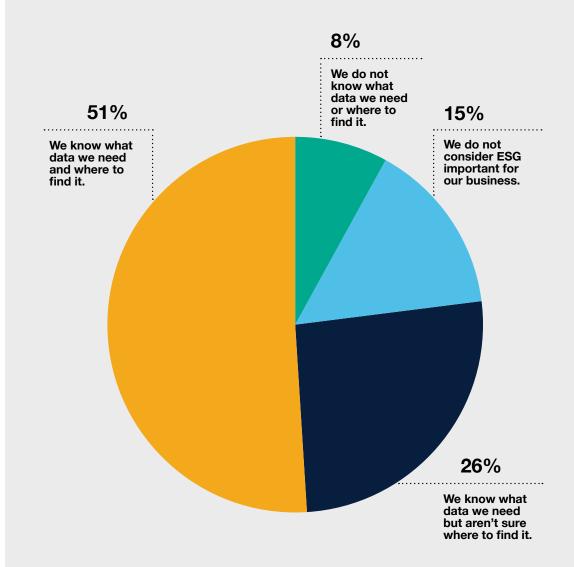
On a scale of 1 to 10, how often does your metals company use existing data when making business decisions?

(1 = Never, 10 = Always)



Data is central to many of the environmental, social, and governance (ESG) reporting and regulatory requirements.

How ready and available do you think your data is?



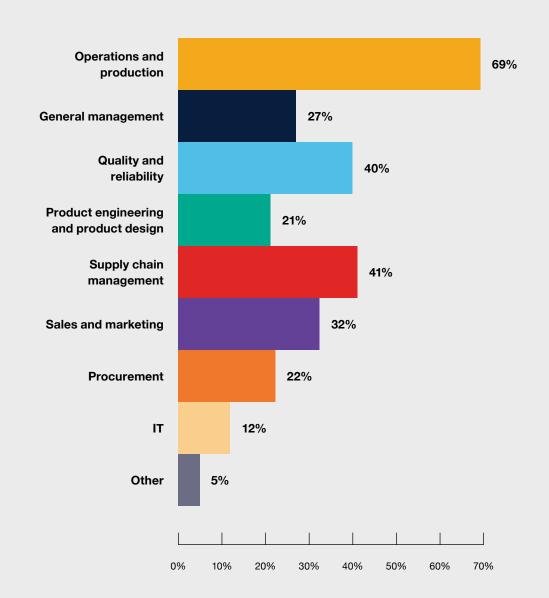
What are the most common business issues or challenges your company has that you would like to see addressed with technology?

Respondents used different words to describe their biggest challenges, but several key themes emerged among the answers.



Please select the top three areas where you think automation could have the greatest impact on your business.

(Participants could select multiple responses.)

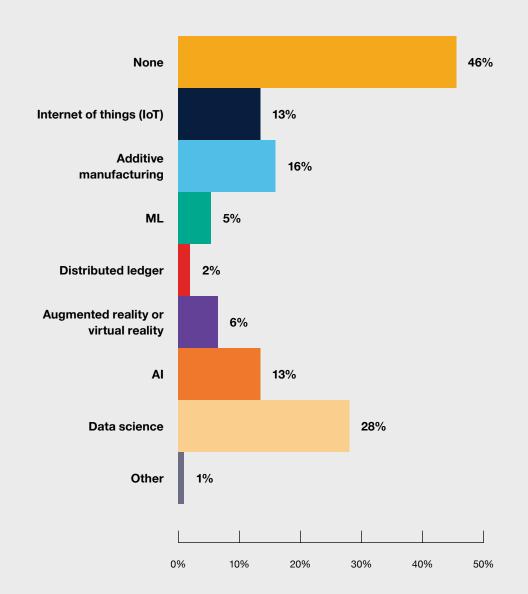


Evolving technology



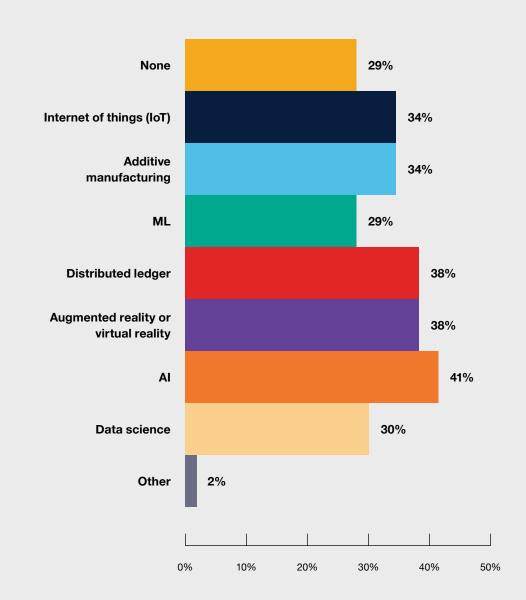
Which of the following technologies and approaches are currently in use at your company?

(Participants could select multiple responses.)



Which of the following technologies and approaches are currently not in use at your company that you plan to put in place within the next five years?

(Participants could select multiple responses.)



About the survey

This year's online survey elicited nearly 200 responses from senior executives and managers across the global metals industry. Respondents represented various metals-based companies, including manufacturers, service centers, mills, scrap recyclers, producers, and processors, with annual revenues from less than \$25 million to more than \$1 billion.

Have questions?



I'll do my best to answer those for you. Get in touch with me today.

Get in touch

Tony Barnes
Principal, Consulting
+1 317 208 2532
tony.barnes@crowe.com



Microsoft and Dynamics 365 are trademarks of the Microsoft group of companies.

Oracle is a registered trademark of Oracle and/or its affiliates.

"Crowe" is the brand name under which the member firms of Crowe Global operate and provide professional services, and those firms together form the Crowe Global network of independent audit, tax, and consulting firms. "Crowe" may be used to refer to individual firms, to several such firms, or to all firms within the Crowe Global network. The Crowe Horwath Global Risk Consulting entities, Crowe Healthcare Risk Consulting LLC, and our affiliate in Grand Cayman are subsidiaries of Crowe LLP. Crowe LLP is an Indiana limited liability partnership and the U.S. member firm of Crowe Global. Services to clients are provided by the individual member firms of Crowe Global, but Crowe Global itself is a Swiss entity that does not provide services to clients. Each member firm is a separate legal entity responsible only for its own acts and omissions and not those of any other Crowe Global network firm or other party. Visit www.crowe.com/disclosure for more information about Crowe LLP, its subsidiaries, and Crowe Global.

The information in this document is not – and is not intended to be – audit, tax, accounting, advisory, risk, performance, consulting, business, financial, investment, legal, or other professional advice. Some firm services may not be available to attest clients. The information is general in nature, based on existing authorities, and is subject to change. The information is not a substitute for professional advice or services, and you should consult a qualified professional adviser before taking any action based on the information. Crowe is not responsible for any loss incurred by any person who relies on the information discussed in this document. © 2023 Crowe LLP.

CMFG2327-005G